



Global Cities  
Education Network

**Global Cities Education Network Symposium**  
**Toronto, Canada**  
**October 7-10, 2014**

**Tuesday, October 7**

**Developing 21<sup>st</sup> Century VET/CTE Systems**

8:00am – 9:00am

*Meeting convenes at the Toronto Marriott Downtown Eaton Centre Hotel.  
Breakfast will be served during this time in the meeting room. (Bay Room)*

9:00am – 9:15am

**Welcome, Introductions, Overview of the Day**

- Tony Jackson, Asia Society

9:15am – 9:45am

**Understanding VET/CTE in Toronto**

- Chris Usih, Toronto District School Board

9:45am – 10:15am

Travel to Sites

10:15am – 2:00pm

**Site Visits to Career/Vocational Education Sites**

*(Lunch to be provided during visits)*

- A protocol with key questions and “what to look for” will be provided and will reflect the core focus areas of the CTE/VET Working Group.

2:00pm – 2:30pm

Travel from site visits to hotel

2:30pm – 3:30pm

**Panel Discussion with Key Industry Partners for Toronto’s CTE/VET Programs**

- Moderator: Nancy Hoffman, Jobs for the Future

3:30pm – 5:00pm

**CTE Working Group Debrief on the Day**

Session will begin with a “fishbowl” discussion by Working Group participants, followed by a group discussion.

- Moderator: Vivien Stewart, Asia Society
- Closing commentary: Marc Tucker, NCEE

6:00pm – 8:00pm

**Group Dinner for CTE/VET Working Group Cities**

*Others are on your own.*

**Wednesday, October 8 Professional Learning to Scale Up 21<sup>st</sup> Century Teaching**

- 8:00am – 9:00am *Meeting convenes at the Toronto Marriott Downtown Eaton Centre Hotel in **Trinity Salons I & II**. Breakfast will be served in the meeting room. City teams are encouraged to use this time to meet and reflect on their learning.*
- 9:00am – 9:30am **Welcome and Introductions**
- Tony Jackson, Asia Society
- 9:30am – 10:00am **Professional learning within Toronto’s Systemic Reform Strategy**
- Donna Quan, Toronto District School Board
- 10:00am – 10:15am Break
- 10:15am – 10:45am Travel to sites
- 10:45am – 3:45pm **Site Visits and Lunch**
- Five paired school visits to include one elementary and one secondary school. Each city team should distribute team members across site visit options.
  - A protocol with key questions and “what to look for” will be provided reflecting the core focus areas of the Professional Learning Working Group.
- 3:45pm – 4:30pm Return to hotel
- 4:30pm – 5:30pm **Professional Learning Working Group Debrief on the Day**  
Session to begin with a “fishbowl” discussion by Professional Learning Working Group participants, followed by a group discussion
- Moderator: Tony Mackay, Centre for Strategic Education
- 6:30pm – 8:00pm **Dinner and Discussion: Learning from Big City School Reform**  
*Toronto Marriott Downtown Eaton Centre Hotel in **Trinity Salons***
- Michael Fullan, University of Toronto (professor emeritus)
  - Donna Quan, Toronto District School Board
  - Moderator: Tony Mackay, Centre for Strategic Education

## Thursday, October 9

8:30am – 9:00am

*Travel from hotel to meeting site at MaRS Discovery Centre South Tower, 101 College Street (a fifteen minute walk or shuttle service will be provided).*

9:00am – 10:30am

### **Working Group Breakfast Conversations**

- Breakfast will be served in the meeting room (Auditorium)
- City teams will meet by working group (Professional Learning or CTE/VET) to discuss plans for achieving their working group goals and options for collaborative learning over the next 12 months.
- Moderators: Professional Learning Working Group— Jessica Kehayes/Tony Jackson; CTE/VET—Heather Singmaster/Vivien Stewart
- Conference participants not on city teams are encouraged to form conversation groups on issues they would like to discuss with colleagues.

10:30am – 12:00pm

### **Understanding Toronto**

Symposium participants will share impressions and questions arising from the previous two days of site visits for response and discussion with TDSB officials and Michael Fullan.

- Gen Ling Chang, Toronto District School Board
- Michael Fullan, University of Toronto
- Chris Usih, Toronto District School Board
- Moderator: Tony Mackay, Centre for Strategic Education

12:00pm – 1:45pm

### **Lunch and Presentation: The Importance of Social and Emotional Learning for Student Development**

- Tony Jackson, Asia Society
- Richard D. Roberts, ProExam Center for Innovative Assessments
- Discussion and potential for GCEN cities' to participate in related Asia Society project

1:45pm – 2:00pm

Break

2:00pm – 4:00pm

**Concurrent Discussions: How do GCEN cities develop great school and teacher leaders?**

In each discussion group, three cities will provide 10-minute presentations on the following questions:

- 1) **School leaders:** What is the core role of a school leader? What are your city's goals and strategies to recruit, train, and sustain effective school leaders? What specific activities are implemented over the course of a school year to execute your city's strategy? How does your city assess its success in achieving its school leader development goals?
- 2) **Teacher leaders:** What is the core role of a teacher leader? What leadership structures or opportunities exist for teachers and what must teachers do to take advantage of them?
- 3) What issues or problems of practice are you facing in implementing successful school and teacher leadership development systems?
  - **Group 1: Lexington, Seoul, Shanghai, Toronto**  
Moderator: Tony Jackson, Asia Society  
Expert faculty: Marc Tucker, NCEE
  - **Group 2: Houston, Hong Kong, Melbourne**  
Moderator: Vivien Stewart, Asia Society  
Expert faculty: Kai-ming Cheng, Hong Kong University
  - **Group 3: Denver, Seattle, Singapore**  
Moderator: Tony MacKay, Centre for Innovative Education  
Expert faculty: Michael Fullan, University of Toronto

4:00pm – 5:30pm

Break

5:30pm – 7:00pm

**Public Program: 21<sup>st</sup> Century Skills in a Global Context**

*A public program open to the Toronto education community. GCEN participants are welcome, but not required, to attend. To be held at MaRS Discovery Centre in the Atrium.*

- Aine Maher, Independent Schools Victoria, Melbourne
- Liew Wei Li, Singapore Ministry of Education
- Tom Shelton, Fayette County Public Schools, Kentucky
- Kai-ming Cheng, University of Hong Kong
- Moderator: Tony Mackay, Center for Strategic Education

7:00pm

**Dinner** (on your own)

**Friday, October 10**

**Effective School and Teacher Leaders for 21<sup>st</sup> Century Schools**

8:30am – 9:00am

*Travel from hotel to meeting site at MaRS Discovery Centre South Tower, 101 College Street (a fifteen minute walk or shuttle service will be provided).*

9:00am – 10:15am

**GCEN Planning Discussion**

- Breakfast will be served in the meeting room. (Auditorium)
- GCEN teams will meet with Asia Society staff and advisors to discuss plans/options for sustaining and strengthening the Network.
- Moderator: Tony Jackson, Asia Society

10:15am – 10:30am

**Review of Key Elements of Cities Leadership Strategies**

- Each city team will have prepared a bullet-point summary on a poster board of its strategy for developing effective school and teacher leaders.
- Gallery walk to review summaries of cities' strategies in preparation for the next session.

10:30am – 12:00pm

**Synthesis: What are the core elements and best practices for implementing an effective school and teacher leadership development system?**

- Three small groups will work through a protocol to identify, based on background readings and city presentations, a list of core elements and implementation strategies for an effective leadership development system. Groups record their findings on poster board.
- Facilitators and Recorders: Tony Mackay/Heather Singmaster; Tony Jackson/Alexis Menten; Sandra Licon/Jessica Kehayes

12:00pm – 1:30pm

**Lunch and Applied Learning: What have we learned about developing great school and teacher leaders?**

- Gallery walk during transition to lunch to review findings on poster boards from the three groups.
- Lunch and city team conversations

- 1:30pm – 2:00pm      **Invitation for Insights: Lessons from the Toronto Symposium**
- Participants are invited to share their key learnings from the Symposium.
  - Moderator: Tony Mackay, Center for Strategic Education
- 2:00pm – 2:15pm      **Wrap up and Next Steps**
- Moderator: Tony Jackson, Asia Society
- 2:15pm      **Adjourn**

*Thank you to our current sponsors for supporting the Global Cities Education Network: Bill & Melinda Gates Foundation, Carnegie Corporation, and MetLife Foundation.*

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